



STATE OF CALIFORNIA
Franchise Tax Board

EDR² Annual Update



Jose Orozco – EDR² Technical Director
Jennifer Roussel – EDR² Business Director

September 12, 2019

Tax Systems Modernization

Vision

In 2007, we planned a series of large scale projects to:

- Modernize aging IT systems
- Focus on key business opportunities and objectives
- Further our strategic vision

30 Year Vision: Tax Systems Modernization

Phase 1: Enterprise Data to Revenue

EDR	Plan 2007	Implement 2011	Complete 2015	✓
-----	--------------	-------------------	------------------	---

Phase 2: Enterprise Data to Revenue ²

EDR ²	Plan 2016	Implement 2021	Complete 2025
------------------	--------------	-------------------	------------------

Phase 3: Enterprise Data to Revenue ³

EDR ³	Plan 2026	Implement 2031	Complete 2035
------------------	--------------	-------------------	------------------

Progress on Strategic Business Problems

	EDR ¹	EDR ²	EDR ³
Data Availability	50%	90%	100%
Business Processes	30%	90%	100%
Redundancy and Reuse	30%	70%	100%
Self-Services	30%	90%	100%
Data Analytics	20%	90%	100%
Legacy Systems Aging/ Outdated Technology	10%	70%	100%
TOTAL AVERAGE	28%	83%	100%

Enterprise Data to Revenue²

Addressing Strategic Business Problems

- Move major program systems to new EDR platform
- New / improved data analytics
- Automate manual processes
- Early detection of errors
- Retire obsolete systems

Phase 2 – Enterprise Data to Revenue²

Phase 2: Enterprise Data to Revenue ²

EDR²	Plan 2016	Implement 2021	Complete 2025
------------------------	--------------	-------------------	------------------

Timeline

- 2016 – Kick-off and Initiation ✓
- 2017 to 2021 - Procurement Timeline
- 2021 to 2025 - Project Duration (48-60 months)

Enterprise Data to Revenue²

Procurement Focus

Partnering with our oversight teams:

- Ensures a comprehensive plan
- Includes the appropriate oversight
- Sets project up for success

PAL Lifecycle

- Stage Gate 3 – Approved 8/2019!
- Stage Gate 4 – Final approval stage

Enterprise Data to Revenue²

Procurement Focus

Partnering with our vendor community

2017 – Request for Information

2018 – Released Projected Project Dates

2019 – Request for Proposal

- 2 Day Vendor Workshop
- Provided draft RFP for feedback
- Released final RFP April 2019
- Four Vendors responded to RFP

Enterprise Data to Revenue²

Procurement Focus – Next Steps

- Stage Gate 4 Kickoff
- Project Funding: BCPs Pending
- Contract Award: 12 – 18 months out
- Planned Project Start Date: July 2021

Questions?